

ANNUAL REPORT

2022-2023



Shire of
Koorda

TABLE OF CONTENTS

03

Shire Introduction & Statistics

05

President's Message

06

CEO's Comment

07

Highlights

09

Elected Members

10

Disclosures

14

Integrated Strategic Plan

18

Annual Financials

52

Independent Auditor's Report

SHIRE INTRODUCTION & STATISTICS

Take the road less travelled to the Shire of Koorda and enjoy the peaceful atmosphere of this small country town. Catch a movie under the canopy of stars at the Koorda Drive In or take a serene stroll around one of the many nature reserves Koorda has to offer. Colourful flowering shrubs and wildflowers are a blaze of glory many months of the year.

Approximately three hours' drive north-east of Perth and situated along the popular 'Wheatbelt Way' self-drive trail, Koorda's main industries include wheat, coarse grain and sheep farming.

Koorda is famously referred to as 'Corn Dolly Country', attracting sightseers wanting to learn more about this ancient tradition of creating 'dollies' from stalks and husks of wheat. While in town, explore some of Koorda's main attractions.

Koorda Drive In Theatre

The iconic Koorda Drive In Movie Theatre is one of only three left in WA, showing two new release movies at its monthly screenings. It's a fantastic activity for making memories.

Museums

Koorda boasts two museums. Koorda Museum draws on the building's origins as a hospital in the years before World War II.

It is worth a visit to view the collection of antique medical and surgical equipment that was used in the former hospital ward. There is also a large display of early farming machinery and pioneer homestead artefacts.

The Motor Museum and Military collection has an extensive private collection of motor and military memorabilia and café where you can rest and have a cuppa.

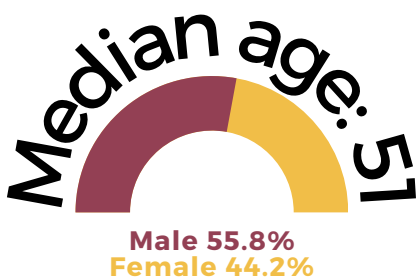
Koorda Swimming Pool

The Koorda Swimming Pool consists of one large and two small swimming pools. Open from November to April, the facilities include a barbecue area and plenty of grassed shaded areas to enjoy.

Granite Outcrops and Wildflowers

For natural splendour, there's a wealth of granite outcrops and wildflowers to be discovered. Near to town you can find Mollerin Rock, Newcarlbeon, Badgerin Rock, Native Flora Reserve and Moningarin.

These picturesque outcrops each have their own peculiar mini environment of magnificent wildflowers and native shrubs including the Koorda Rose, dozens of bird varieties and native animals including kangaroos and echidnas. Most have picnic and/or barbecue facilities.



All private dwellings

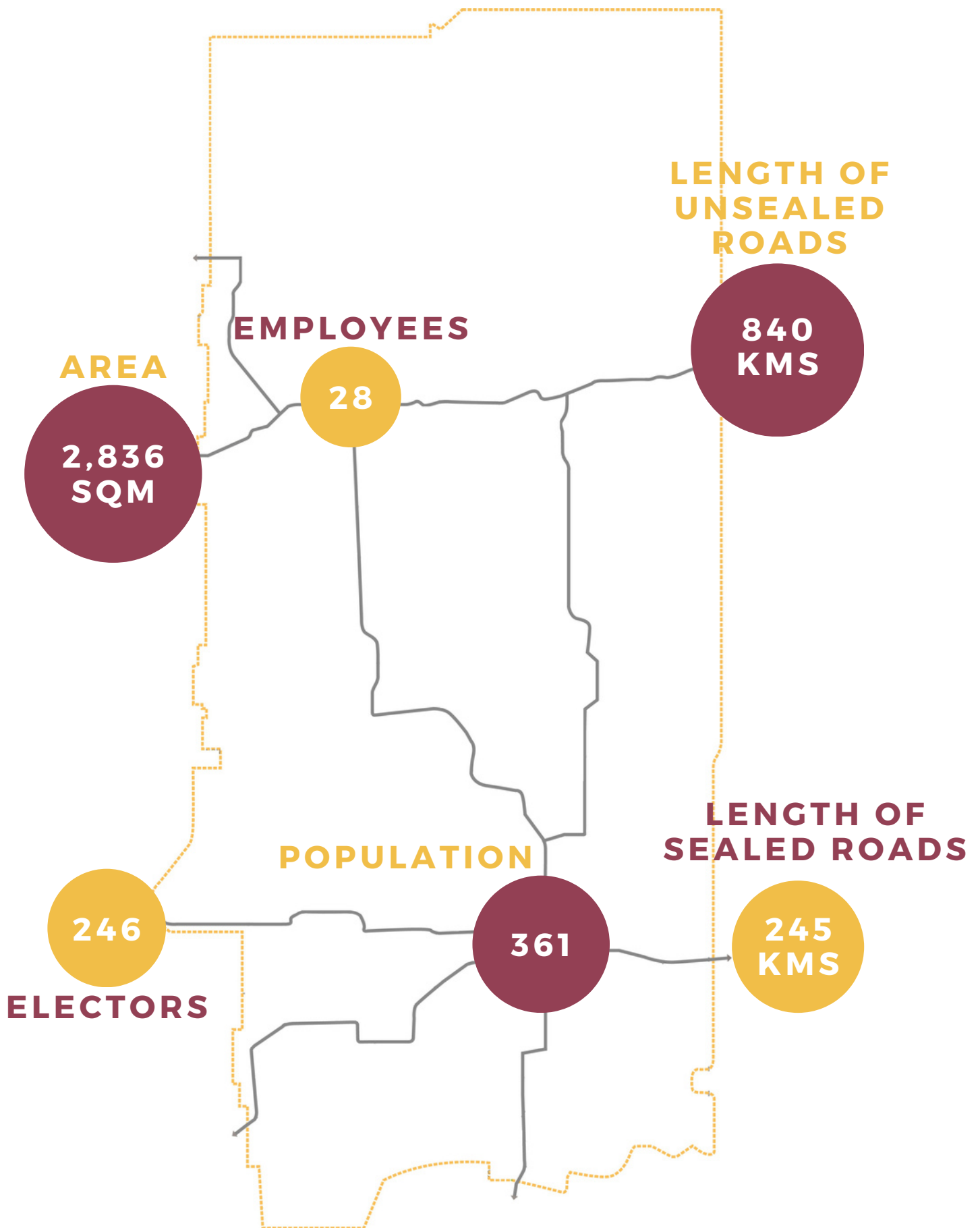
246

- Average number of people per household **2.2**
- Median weekly household income **\$1,341**
- Median monthly mortgage repayments **\$748**
- Median weekly rent **\$129**
- Average number of motor vehicles per dwelling **2.3**



Average number of children per family:
for families with children **2.1**
for all households **0.5**

SHIRE INTRODUCTION & STATISTICS



PRESIDENTS MESSAGE



It gives me great pleasure to comment on the 2022/23 Annual Report. I hope that Councillors, Staff and Community take a moment to reflect on the substantial milestones achieved by the Shire over the past 12 months.

This year we began a major review of our governance structures including the Delegation Register (and reporting), Council Policies, Council and Staff Code of Conduct, as well as the completion of the Financial Management, Risk Management, Legislative Compliance, and Internal Controls Review.

While the review of these policies and procedures has included a substantial workload internally, with progress made so far, and at completion, our organization will be in a strong position for leadership and decision making into the future. I would like to thank Lana Foote for her ongoing commitment to this review.

The council also welcomed the Governance Review papers from the Wheatbelt Secondary Freight Network. With our previous Shire President Ricky Storer being instrumental in the Network's conception, robust governance and planning will ensure the group are in a strong position to advocate, prioritize and manage future upgrades to wheatbelt road projects.

Our Works Team have once again completed a comprehensive works program across the shire, with Council receiving many compliments on our roads and the neat presentation of the town. Thank you to Darren West and his team for the high standards they set in completing projects.

NEWROC continues to advocate for regional collaboration and service delivery. Council has supported an application for NEWROC to form a Regional Subsidiary.

Economic investments within our shire have been particularly strong with 2022/23 seeing Telstra investing in a 5G Telstra Tower upgrade, CBH Emergency Grain Storage completed and Workers Accommodation planned, a Eucalypt Woodlands Project planned and a Crisp Wireless tower built at Newcarlbeon.

Health Services are an ongoing concern for Council with continuous communication and partnership with the Shire of Wyalkatchem on our Doctor service, and with WA Country Health on our Nursing Post service.

Waste Management is still a priority for council, with the Strategic Waste Management Plan and the Waste Facility Landfill Closure Management Plan adopted at the November 2022 Council meeting.

Round Three of the Local Roads and Infrastructure funding project: Recreation Ground Upgrade and Extension, tender was awarded in December 2022. There has been a significant delay with the project due to labour shortages. Funding for this project has been carried forward to the 2023/24 budget and we look forward to the commencement of this community project.

While the Council has seen unprecedented funding opportunities arising over the past two years, significant consideration is given to the capacity of the Council and Community to service and maintain liabilities into the future.

While outside the 12-month reporting period, in August this year we bid farewell to our CEO Darren Simmons. I would like to acknowledge his contribution to the Shire and community during his four-year tenure.

In closing I would like to congratulate and thank Council and Staff for their commitment over the past 12 months. Thanks also must go to the community for supporting us through the many opportunities and challenges that arise throughout the year. Your feedback allows us to make informed decisions on behalf of the community.

Jannah Stratford
President

ACTING CEO COMMENT



It is a pleasure to be able to provide comment for the 2022/2023 Annual Report.

It has been a busy few years working towards delivering a number of key infrastructure projects, following the COVID stimulus funding handed to Local Governments through the Local Roads and Community Infrastructure Fund. We have been fortunate to be able to complete some fantastic projects for our community, and visitors alike, with upgrades to Yalambee Short Term Accommodation, Caravan Park Ablutions and Bays, and most recently the proposed upgrades and extensions to the Koorda Recreation Centre.

Due to delays with the planned Recreation Upgrade and Extension project, we were able to use the 2022/2023 financial year to undertake some critical reviews of our current documents, system processes and procedures.

Council established a Policy Review Committee, who have worked thoroughly to complete a comprehensive review of the current Council Policies and recommended updates to policies by way of updating, merging, rescinding or transferring to the Operational Policy Manual. Although this work wasn't entirely completed during 2022/2023, the outcome once complete will have a lasting impact on our Council now and into the future, with policies providing a strong foundation to decision making processes.

Under Regulation 17 of the Local Government (Audit) Regulations 1996, the CEO is to review the appropriateness and effectiveness of a local government's systems and procedures in relation to; risk management, internal control and legislative compliance. An external company, in Moore Australia, were contracted to undertake this thorough review and provided a report on any areas requiring improvement. Significant work has been undertaken by Staff to remediate improvement recommendations.

In addition to this, a complete re-write of the Shire's Delegation Register was undertaken, and adopted by the Council in May 2023.

The Shire Economy continues to grow with a large amount of property sales during the 2022/2023 year. Twenty two rural properties sold for a combined value of \$17.2million, and eleven town properties with a sale value of \$1.2million. On top of this, \$7.97million worth of development applications and building applications were received over twelve applications.

Provision for Health Services still remains a high priority on the Council's agenda. During the year, WA Country Health Services extended their lease on the Koorda Health Centre, from 1 February 2023 to 31 January 2025, with an option to extend to 2027 and 2029. To further cement the relationship between the Shire of Koorda and the Shire of Wyalkatchem with regard to the provision of Doctor Services, a Deed of Agreement was signed by both Shires to compliment the work that has been undertaken by both parties in securing and maintaining a high level of Doctor Services for both communities.

A notable mention to President Stratford, CEO Darren Simmons and Shire of Wyalkatchem President Quentin Davies and CEO Peter Klein for the mountain of work and advocacy undertaken behind the scenes.

In closing, I would like to extend a thanks to the Council and Staff cohort for the unwavering support and commitment during another busy year. Looking forward, we have some exciting projects coming up, and the ground work undertaken during 2022/2023 won't go unnoticed.

A special thank you to our community members who continue to support each other and the Shire as we translate your priorities and goals into action.

Lana Foote
Acting CEO

HIGHLIGHTS



Asphalting of the driveway at Yalambee Units.



^ CWA Building Upgrades included roof and floor board restoration work.

Community Citizen of the Year

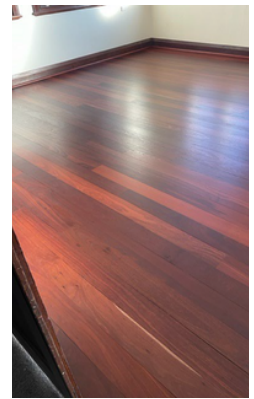
Two nominations were received for Community Citizen of the year; Marissa Chandler & Kylie Burrell. The 2022 Community Citizen of the Year was awarded to Marissa Chandler.



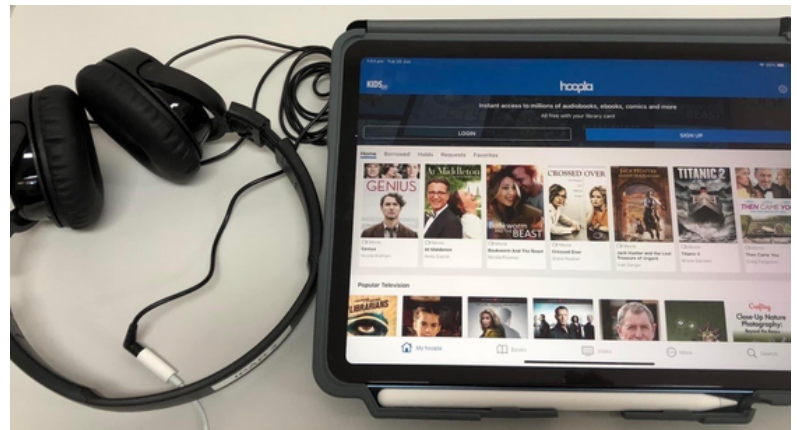
Marissa Chandler accepting the award



Kylie Burrell receiving her nomination certificate



The Shire was successful in receiving a grant from the Western Australian Government through the State Library of WA. With this grant, we were able to secure two iPads and one Samsung Tablet for public use.



Hosted another successful Seniors Luncheon with catering from Saffron Cakes & Catering.



Purchased a generator to run the Admin Office during power outages.

Hosted a number of successful and positive workshops for the Recreation Ground Upgrade



HIGHLIGHTS

21

11 Council, 3 Special Council, 5 Audit Committee, 1 Works Committee and 1 Electors Meeting.



\$17.2M

22 rural property sales were processed throughout the year with a sale value of \$17,246,951



\$1.2M

11 town property sales were processed throughout the year with a sale value of \$1,200,000



\$150K

income received from the Yalambee Units in 2022/2023. Up from \$41k in 21/22, and \$91k from 20/21



2.5

1,756 recorded visitors stayed in Shire owned facilities for an average of 2.5 nights. 60% of these visitors stayed between 1 July - 30 October.



13.7KM

of roads were resealed on three roads for \$494k. Sections of roads that were resealed included parts of; Koorda-Kulja, Koorda-Dowerin and Burakin-Wialki.

\$985K

spent on full reconstructions on 5.5km over four roads to widen two roads from 6.2m to 8.0m and one from 3.6m to 7.5m



8KM

of gravel roads were reformed and re-sheeted over four roads for \$99k. Roads included Koorda North West, Mollerin Rock South, Dukin West & Mulji.

894



Held ten screenings at the Drive in which attracted 894 visitors. There was an average of 90 visitors per screening.

\$7.97M

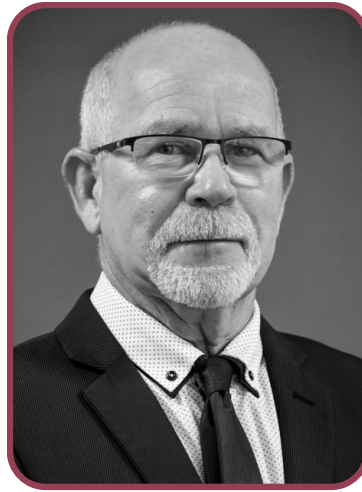
Received and approved; six development applications worth \$4.66million, and six building applications worth \$3.31million



ELECTED MEMBERS - AS AT 30 JUNE 2023



President
Cr JM (Jannah) Stratford
Term ends 2025



Deputy President
Cr BG (Buster) Cooper
Term ends 2023



Councillor
Cr GW (Gary) Greaves
Term ends 2025



Councillor
Cr GL (Gina) Boyne
Term ends 2023



Councillor
Cr LC (Lea) Smith
Term ends 2023



Councillor
Cr NJ (Nick) Chandler
Term ends 2025

DISCLOSURES

Elected Member Meeting Attendance Record

As per regulation 19B (2)(f) of the Local Government (Administration) Regulations 1996, the annual report must contain information of the number of Council and Committee meetings attended by each Elected Member during the financial year.

(LOA: Leave of Absence. APOL: Apology)

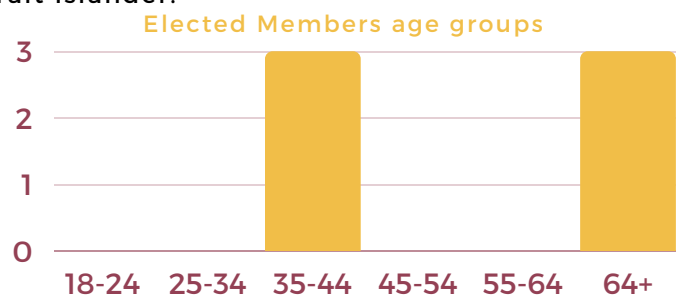
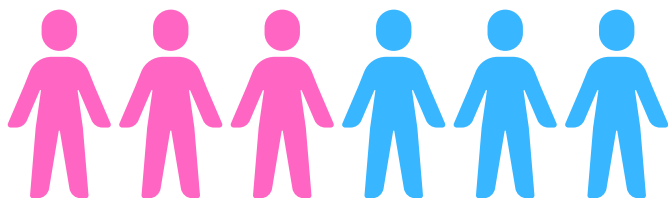
	Council Meetings		Committee Meetings		Electors Meeting
	Ordinary	Special	Audit	Works	Annual
No of meetings held	11	3	5	1	1
Cr JM Stratford	11	3	5	1 (Deputy Member)	1
Cr BG Cooper	8 LOA: 1, APOL: 2	2 LOA: 1	1 (Deputy Member)	1	APOL: 1
Cr CW Greaves	10 APOL: 1	2 APOL: 1		APOL: 1	1
Cr GL Boyne	10 APOL: 1	3			1
Cr LC Smith	10 APOL: 1	3	5		APOL: 1
Cr NJ Chandler	8 APOL: 3	2 APOL: 1	4 APOL: 1	1	1

Elected Member Information

As per regulation 19B (2)(g)(h)(i) of the Local Government (Administration) Regulations 1996, the annual report must contain, if available, information on the Elected Members in regard to their; gender, linguistic background, country of birth, age and the number who identify as Aboriginal or Torres Strait Islander.

No Elected Members identify as Aboriginal or Torres Strait Islander.

Elected members were 50% female and 50% male



100%

of Elected Members were born in Australia and speak English

Remuneration and Allowance

As per regulation 19B (2)(c) of the Local Government (Administration) Regulations 1996, the annual report must contain information of any remuneration and allowances paid by the local government under Schedule 5.1 clause 9 during the financial year.

During the 2022/2023 period, no remuneration or allowances were paid.

Other Remuneration

As per regulation 19B (2)(d) of the Local Government (Administration) Regulations 1996, the annual report must contain any amount ordered under section 5.110(6)(b)(iv) to be paid by a person against whom a complaint was made under section 5.107(1), 5.109(1) or 5.114(1) to the local government during the financial year.

During the 2022/2023 period, no such amount was ordered to be paid.

DISCLOSURES

Employee Remuneration Disclosure

As per section 19B (a)(b) of the Local Government (Administration) Regulations 1996, the annual report must contain the number of employees of the local government entitled to an annual salary of \$130,000 or more, and the number of employees in the local government entitled to an annual salary that falls within each band of \$10,000 over \$130,000.

Salary Range	Number of Employees
\$130,000 - \$139,999	0
\$140,000 - \$149,999	1

Note: In this regulation - remuneration has the meaning given in the Salaries and Allowances Act 1975 section 4(1).

Remuneration includes salary, allowances, fees, emoluments and benefits (whether money or not)

CEO Remuneration

As per regulation 19B (2)(e) of the Local Government (Administration) Regulations 1996, the annual report must contain the remuneration paid or provided to the CEO during the financial year.

The Shire of Koorda is a band 4 local government. The total reward package of a band 4 local government is \$131,423 - \$206,141.

During the 2022/2023 period, \$194,551 was paid/provided to the CEO.

Disability Access and Inclusion Plan (DAIP)

Since 1995 it has been a requirement under the Disability Services Act 1993, that all Western Australian Local Governments develop and implement a Disability Access and Inclusion Plan (DAIP) that outlines the ways in which the Local Government will ensure that people with disability have equitable access to its facilities and services. The plan is to be reviewed and amended at a minimum of every five years.

The Shire of Koorda DAIP 2020-2025 was adopted at the July 2020 Ordinary Council Meeting and includes strategies which will address physical access barriers to Shire facilities and services as well as promote inclusion of people with disability within our community.

Council has continued a program of upgrading access to sealed footpaths and some local amenities to ensure that community members utilising "wheelchairs or gophers" are not disadvantaged. Council continue to monitor their current plan and are considering any additional requirements seen as desirable by Council or the community and ensured it met the key changes between the Disability Service Plans and the now legislated, disability access and inclusion plans (DAIP's).

National Competition Policy

This policy was introduced by the Commonwealth Government in 1995 to promote competition for the benefit of business, consumers and the economy by removing what was considered to be unnecessary protection of monopolies of markets where competition can be enhanced. It effects local governments as factors such as exemption from company and income tax or possible local regulation and laws may give local government a potential advantage over private contractors.

During the 2022/2023 financial year, the Shire met its obligation concerning National Competition Policy. The Shire has no local laws or policies that contain anti-competitive provisions. No complaints were received during the period.

DISCLOSURES

Freedom of Information

In complying with the Freedom of Information Act 1992, the Shire of Koorda is required to prepare and publish an information statement.

The Shire of Koorda's information Statement is subject to review annually and is available via Council's website or at the Shire Administration Office. The information statement contained advice on the type of documents available to the public and how to access those documents.

The Shire received no Freedom of Information Applications in the 2022/2023 reporting year.

Public Interest Disclosures

The Public Interest Disclosures Act 2003 facilitates the disclosure of public interest information and provides protection for those making disclosures and those who are the subject of disclosures. The Act provides a system for the matters disclosed to be investigated and for appropriate action to be taken.

During the 2022/2023 period, no public interest disclosures were lodged.

Sewerage Scheme Reports

In accordance with the operating license issued to the Shire of Koorda by the Environmental Regulation Authority, a report has been prepared on the operation of the sewerage scheme.

The scheme operated during the 2022/2023 period with an operating expenditure of \$74,698 and operating revenue of \$125,742 with the costs being ongoing maintenance and asset management.

Council will continue to budget for ongoing operating maintenance, annual sewer cleaning with the balance of the income received being set aside in a Reserve Fund for future requirements. The balance in the Sewerage Reserve at 30 June 2023 was \$1,050,190.

For the 2022/2023 period six (6) defect reports were received.

Records Management

The Shire is committed to meeting the requirements of the State Records Act 2000 which requires the Shire to maintain and dispose of all records in the prescribed manner.

The Shire transitioned to an Electronic Document Management System in 2020/2021, utilising IT Vision's software; Altus ECM. Retaining documents in an electronic management system delivers best practice in recordkeeping and provides an efficient document processing service to meet customer needs and volume demands.

In accordance with the State Records Act 2000 the Shire undertook a review of its Record Keeping Plan in 2021/2022. The plan sets out matters regarding how records are created and how the Shire retains its records.

The Shire's reviewed Record Keeping Plan was approved on 5 August 2022 by the State Records Commission and in accordance with section 28 of the State Records Act 2000, the Shire's Plan is to be reviewed by 2026/2027.

DISCLOSURES

Local Government (Rules of Conduct) Regulations 2007 - Complaints Register

These regulations require the reporting of various offences by elected members, as prescribed by the Regulations. Elected members must comply with their obligations under the Local Government Act 1995 and subsidiary legislation. Complaints about elected member conduct are to be made to the Complaints Officer, who in accordance with section 5.120 of the Local Government Act 1995, must be a designated senior employee. The Shire's Complaints Officer is the Chief Executive Officer. Section 5.121 of the Local Government Act 1995 requires the Annual Report to contain details of the entries made about elected members.

There were no formal complaints lodged against elected members in the year under review.

Staff Movements

During 2022/2023 period we bid farewell to seven staff members.

Two of our cleaners retired during the year; Liz Johnston following two years of service and Vicki Verelst with four years of service.

Four of our Plant Operators retired; Jim Madew after completing three years of service, Rod Verelst after four years, Gary Thornton after six years, Ray Clarke after seven years and Rob Fleay following eight years of service to the Shire of Koorda.

We take this opportunity to thank the above staff members for their strong work ethics, efforts and loyal service to the Shire over their tenure.

Strategic Community and Corporate Business Plans

As per regulation 19B (2)(j)(k) of the Local Government (Administration) Regulations 1996, the annual report must detail any modifications to the Local Government's Strategic Community or Corporate Business Plan during the financial year.

The Integrated Strategic Plan (ISP) was adopted by Council at the April 2022 Ordinary Council Meeting as per resolution 060422. The ISP incorporates both the Strategic Community Plan 2022-2032 and Corporate Business Plan 2022-2025.

IPR Reviews

This Integrated Strategic Plan will be subject to a major review requiring extensive community engagement in 2025 as legislated. In addition, council priorities will be reviewed and updated annually to reflect any changes to regional and local priorities, the budget and to service levels.

Progress reporting for the IPR reports can be found on the following pages.

DISCLOSURES

Progress Reporting

The Shire of Koorda has adopted a traffic light based Quarterly Update to report progress to Council and the Community against their documented commitments. In addition, results are formally communicated to the community both quarterly in the Shire Narkal Notes pages and annually via the legislated Annual Report.



OUR COMMUNITY

Community Priorities	Council Actions	22 23	23 24	24 25	Status	Comment
1.1 - Local people feel safe, engaged, and enjoy a healthy and peaceful lifestyle.	1.1.1 - Maintain strong working relationships with State Agencies. (e.g. WAPOL, Department of Education and WACHS)	X	X	X	Ongoing	Continued advocacy to maintain local services.
	1.1.2 - Advocate for continued improvements in medical, education and support services from other levels of government and the private sector that facilitates aging, living and learning within the Shire.	X	X	X	Ongoing	WACHS lease renewal request for Koorda Health Centre. Partnered with Shire of Wyalkatchem to facilitate contract extension for local GP retention. Ongoing Liaison with Shire of Wyalkatchem for the future continued provision of GP services.
	1.1.3 - Facilitate and support events that promote the region and deliver a positive economic impact.	X	X	X	Ongoing	Policy Review Committee investigated Community Grants and will work on the policy and framework to be roll them out in 2023/2024 Budget. Supported Festival of Small Halls concert and annual Drive-in screenings.
1.2 - Local volunteer groups supported through initiatives that reduce volunteer fatigue and strengthen their resilience.	1.2.1 - Recognise and support the value of our community volunteers and provide meaningful opportunities to contribute to Shire projects and improving local living.	X	X	X	Ongoing	Drafting of local "Koorda Awards" to replace Australia Day Awards to be rolled out in the second quarter of 2023/2024.
	1.2.2 - Develop and implement a Community Grants Program.	X	X		Ongoing	Guideline drafting commenced during 2022/2023. To roll out in the second quarter of 2023/2024.
	1.2.3 - Make available a list of current grant opportunities to local businesses, clubs and community groups.	X	X	X	Ongoing	Local businesses and groups encouraged to liaise with the Koorda CRC (as the Shire's Community Development Officer) for available grants.
1.3 - Emergency services are supported with effective planning, risk mitigation, response, and recovery.	1.3.1 - Work with emergency service stakeholders to ensure the Shire and Volunteers meet WHS standards.	X	X	X	Ongoing	BFAC Meeting held in June 2023. Meetings scheduled for the 2023/24 year to continue working towards improved training and meeting WHS standards.
	1.3.2 - Conduct regular LEMC meetings and exercises.	X	X	X	Ongoing	Quarterly LEMC meetings scheduled in June 2023 for the 2023/24 year.
	1.3.3 - Investigate regional emergency service arrangements. (Policies, procedures, risk management plans).	X		X	Ongoing	An MOU with GECZ Shires regarding shared resources during local emergency situations has been developed. NEWROC Shires working on scope to complete an Emergency Services/ Resources Audit.

DISCLOSURES



OUR ECONOMY

Community Priorities	Council Actions	22 23	23 24	24 25	Status	Comment
2.1 - Our local economy grows in a sustainable manner.	2.1.1 - Ensure that our planning framework is modern and meets the needs of the relevant zoning stakeholders, such as industry, residential, small business and any emerging opportunities.	X	X	X	Ongoing	Allocation in 2023/24 Draft Budget to update the Local Planning Scheme to allow for more than one dwelling on a rural land parcel. Six development applications approved during 2022/2023 totalling \$4.66million worth of development.
	2.1.2 - Advocate regionally to reduce economic barriers such as access and reliability of water, electricity, logistics infrastructure and telecommunications.	X	X	X	Ongoing	Development Applications for; upgraded Telstra tower within the Koorda Townsite and CRISP Wireless Internet Koorda North Tower. Admin Office Generator purchased. Planning underway for projects under the Seroja Resilience Funding to increase community resilience during emergencies.
	2.1.3 - Investigate the viability of a Business/Economy grant program.	X	X		On Hold	Yet to commence. To investigate the need for such a grant program following the roll out of the Community Grants Program.
	2.1.4 - Promote business network development and collaboration. (e.g. CRC business after dark and Wheatbelt Business Network)	X	X	X	Ongoing	Koorda CRC, acting as the Shire's Community Development Officer, works with Wheatbelt Business Network to ensure training opportunities for local businesses are available in town.
	2.1.5 - Activate the town centre through community inspired street scaping and initiatives.	X	X	X	Ongoing	Koorda Town Team successful in RAC grant application for multiple town scaping projects around town.
2.2 - Tourism helps to diversify and grow our local economy	2.2.1 - Contribute to regional tourism marketing campaigns. (e.g. NEWTRAVEL/Wheatbelt Way)	X	X	X	Ongoing	NEWTRAVEL membership continued and meetings attended in July, October and February.
	2.2.2 - Work towards a high standard of tourism assets and information. (Yalabee, Caravan Park & tourist information boards and brochures)	X	X	X	Ongoing	Upgrades and Yalabee Units and Caravan Park completed.

DISCLOSURES



OUR ENVIRONMENT

Community Priorities	Council Actions	22 23	23 24	24 25	Status	Comment
3.1 - Shire owned facilities are renewed and maintained in a strategic manner to meet community needs.	3.1.1 - Manage Shire Assets sustainably using the Strategic Resourcing Plan.	X	X	X	Ongoing	Allocation in the 2023/24 Budget for a review of the Strategic Resourcing Plan. Upgrades undertaken as per Budget Programs.
	3.1.2 - Develop and implement online user maintenance request system.	X			Complete	Works requests via Shire website now available.
3.2 - Safe, efficient, and well-maintained road, and footpath infrastructure.	3.2.1 - Continue to improve the road and footpath network by maximising external funding sources and delivering infrastructure projects to a high standard.	X	X	X	Ongoing	Haig Street (West) footpath completed in 2022/23 budget. Allocation in 2023/24 for Greenham Street (North) footpath.
	3.2.2 - Implement an effective, proactive road maintenance program that is sensitive to industry seasonality.	X	X	X	Ongoing	Liaison with Main Roads to complete assessments to investigate RAV rating increases on strategic freight networks. To be finalised before 2023/24 Harvest.
3.3 - A high standard of sustainable waste services.	3.3.1 - Develop and effectively implement Waste Management and Landfill Rehabilitation Project.	X	X	X	Ongoing	Council adopted a Waste Management Plan and Koorda Landfill Closure Management Plan in November 2022. Plans to be implemented once an outcome has been reached with the NEWROC Regional Landfill project.
	3.3.2 - Continue to work towards a Regional Waste solution with NEWROC.	X	X	X	Ongoing	NEWROC waste project still under consideration. As waste management, and particularly the provision of landfill-based waste disposal sites, is a key local government service shared by all member Councils of NEWROC, the NEWROC waste project aims offer NEWROC residents a more contemporary, environmentally friendly waste service whilst reducing waste management costs across through sharing of resources across the NEWROC membership.
3.4 - Conservation of our natural environment for future generations.	3.4.1 - Support renewable energy initiatives and encourage further renewable industry development.	X	X	X	Ongoing	Currently working through NEWROC on its energy project.
	3.4.2 - Partner with Wheatbelt NRM and DWER for future grant and project opportunities.	X	X	X	Ongoing	Participated and promoted DPIRD pest parrot and cockatoo management strategy consultation.
	3.4.3 - Increase community awareness and preparedness for the impacts of climate change and its major local risks such as bush fires.	X	X	X	Ongoing	Updates to Shire Website to ensure Fire & Emergency Service information is easily accessible. Continued promotion of firebreak, total fire ban and harvest and movement bans.

DISCLOSURES



OUR ORGANISATION

Community Priorities	Council Actions	22 23	23 24	24 25	Status	Comment
4.1 - Open and Transparent Leadership.	4.1.1 - Ensure the use of resources is effective, efficient and reported regularly. (e.g. Financial Management)	X	X	X	Ongoing	Review of Financial Management, Risk Management, Legislative Compliance and Internal Controls (FMR) undertaken in February 2023, with subsequent report tabled at the June 2023 Audit Committee Meeting. Quarterly reporting implemented to report on progress made to report findings.
	4.1.2 - Identify business improvement opportunities to enhance operational effectiveness. (e.g. implement any recommended actions from audit/OAG reports)	X	X	X	Ongoing	Continued improvement opportunities identified and implemented as staff work through the FMR Report and recommended actions.
	4.1.3 - Develop and implement Customer Service Charter & External Stakeholder communication plan.	X	X			Community Engagement Charters are being considered as part of the Local Government Act Reform. These regulations and materials will be created via consultation with the local government sector. Most of these reforms will not be ready for implementation until 2024.
4.2 - Investment in the skills and capabilities of our elected members and staff.	4.2.1 - Promote continued professional development amongst elected members and staff.	X	X	X	Ongoing	Continuing Professional Development for Elected Members has been endorsed by the Policy Review Committee and Council in June 2023. Elected Members registered to attend WALGA Convention in September 2023.
	4.2.2 - Progress 'Team Koorda' initiative. (e.g. Workforce Plan)	X	X	X	Ongoing	Continued support for corporate health checks. Staff liaison for changes to WA Industrial Relations system. Staff encouraged to take recreational leave (in line with OAG audit and TeamKoorda principles).
4.3 - Forward planning and delivery of services and facilities that achieve strategic priorities.	4.3.1 - Actively participate in regional collaboration initiatives. (e.g. NEWROC regional subsidiary)	X	X	X	Ongoing	Continued attendance at NEWROC Council & Executive Meetings and Quarterly GECZ Meetings. NEWROC Regional Subsidiary still a work in progress.
	4.3.2 - Regularly report on progress of strategic plan initiatives using a quarterly score card.	X	X	X	Ongoing	Quarterly reports tabled at Audit and Council Meetings, and following endorsement advertised in the Narkal Notes and on the Shire Website.

SHIRE OF KOORDA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income	3
Statement of Financial Position	4
Statement of Changes in Equity	5
Statement of Cash Flows	6
Statement of Financial Activity	7
Index of Notes to the Financial Report	8
Independent Auditor's Report	35

The Shire of Koorda conducts the operations of a local government with the following community vision:

*To build a vibrant and sustainable community with shared social values,
in which we can live and work in harmony with our environment.*

Principal place of business:
10 Haig Street
Koorda WA 6475

**SHIRE OF KOORDA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

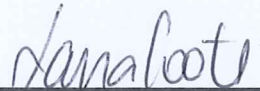
*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

STATEMENT BY CEO

The accompanying financial report of the Shire of Koorda has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2023 and the financial position as at 30 June 2023.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 11th day of December 2023



Acting Chief Executive Officer

Lana Foote



**SHIRE OF KOORDA
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual	2023 Budget	2022 Actual
		\$	\$	\$
Revenue				
Rates	2(a),23	1,178,085	1,174,278	1,145,170
Grants, subsidies and contributions	2(a)	3,168,607	1,207,917	2,976,456
Fees and charges	2(a)	619,525	525,510	533,461
Interest revenue	2(a)	154,241	21,000	24,040
Other revenue	2(a)	22,813	22,400	20,352
		5,143,271	2,951,105	4,699,479
Expenses				
Employee costs	2(b)	(1,266,922)	(1,487,645)	(1,388,534)
Materials and contracts		(1,163,519)	(569,853)	(983,831)
Utility charges		(200,362)	(230,900)	(196,489)
Depreciation		(1,911,611)	(1,777,500)	(1,869,790)
Finance costs	2(b)	(1,970)	0	(1,466)
Insurance		(171,606)	(167,880)	(127,600)
Other expenditure	2(b)	(43,587)	(99,025)	(65,127)
		(4,759,577)	(4,332,803)	(4,632,837)
		383,694	(1,381,698)	66,642
Capital grants, subsidies and contributions	2(a)	780,930	748,890	797,414
Profit on asset disposals		127,521	90,600	92,771
Loss on asset disposals		0	(13,000)	(81,332)
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	2,764	0	2,998
Reversal of other provisions	13	142,646	0	2,932
		1,053,861	826,490	814,783
Net result for the period		1,437,555	(555,208)	881,425
Other comprehensive income for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	14	14,977,230	0	0
Total other comprehensive income for the period		14,977,230	0	0
Total comprehensive income for the period		16,414,785	(555,208)	881,425

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF KOORDA
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2023**

	NOTE	2023	2022
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	2,785,894	1,433,866
Trade and other receivables	5	167,100	92,328
Other financial assets	4(a)	6,024,334	5,877,725
Inventories	6	23,568	27,851
TOTAL CURRENT ASSETS		9,000,896	7,431,770
NON-CURRENT ASSETS			
Trade and other receivables	5	15,156	18,207
Other financial assets	4(b)	61,117	58,353
Property, plant and equipment	7	13,640,111	13,658,706
Infrastructure	8	92,645,554	77,212,577
TOTAL NON-CURRENT ASSETS		106,361,938	90,947,843
TOTAL ASSETS		115,362,834	98,379,613
CURRENT LIABILITIES			
Trade and other payables	10	419,797	158,957
Other liabilities	11	423,185	16,145
Employee related provisions	12	304,342	245,392
TOTAL CURRENT LIABILITIES		1,147,324	420,494
NON-CURRENT LIABILITIES			
Employee related provisions	12	37,645	55,363
Other provisions	13	553,337	694,013
TOTAL NON-CURRENT LIABILITIES		590,982	749,376
TOTAL LIABILITIES		1,738,306	1,169,870
NET ASSETS		113,624,528	97,209,743
EQUITY			
Retained surplus		53,351,556	52,060,610
Reserve accounts	25	6,024,334	5,877,725
Revaluation surplus	14	54,248,638	39,271,408
TOTAL EQUITY		113,624,528	97,209,743

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF KOORDA
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2021		51,308,559	5,748,351	39,271,408	96,328,318
Comprehensive income for the period					
Net result for the period		881,425	0	0	881,425
Total comprehensive income for the period		881,425	0	0	881,425
Transfers to reserve accounts	25	(129,374)	129,374	0	0
Balance as at 30 June 2022		52,060,610	5,877,725	39,271,408	97,209,743
Comprehensive income for the period					
Net result for the period		1,437,555	0	0	1,437,555
Other comprehensive income for the period	14	0	0	14,977,230	14,977,230
Total comprehensive income for the period		1,437,555	0	14,977,230	16,414,785
Transfers to reserve accounts	25	(146,609)	146,609	0	0
Balance as at 30 June 2023		53,351,556	6,024,334	54,248,638	113,624,528

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF KOORDA
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual \$	2022 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates		1,184,669	1,178,842
Grants, subsidies and contributions		3,152,462	2,772,226
Fees and charges		622,931	531,073
Interest revenue		154,241	35,852
Goods and services tax received		141,187	118,396
Other revenue		22,813	20,352
		5,278,303	4,656,741
Payments			
Employee costs		(1,223,855)	(1,322,043)
Materials and contracts		(923,593)	(825,166)
Utility charges		(200,362)	(196,489)
Insurance paid		(171,606)	(127,600)
Goods and services tax paid		(204,536)	(294,811)
Other expenditure		(43,587)	(65,127)
		(2,767,539)	(2,831,236)
Net cash provided by operating activities		2,510,764	1,825,505
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for purchase of property, plant & equipment	7(a)	(755,785)	(669,615)
Payments for construction of infrastructure	8(a)	(1,725,574)	(1,633,154)
Capital grants, subsidies and contributions		1,204,115	797,414
Proceeds from financial assets at amortised cost		(146,609)	(129,374)
Proceeds from sale of property, plant & equipment		260,117	385,360
Proceeds from other receivables		5,000	0
Net cash (used in) investing activities		(1,158,736)	(1,249,369)
Net increase in cash held		1,352,028	576,136
Cash at beginning of year		1,433,866	857,730
Cash and cash equivalents at the end of the year		2,785,894	1,433,866

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF KOORDA
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2023**

	NOTE	2023 Actual \$	2023 Budget \$	2022 Actual \$
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates		1,144,551	1,142,037	1,118,127
Rates excluding general rates		33,534	32,241	27,043
Grants, subsidies and contributions		3,168,607	1,207,917	2,976,456
Fees and charges		619,525	525,510	533,461
Interest revenue		154,241	21,000	24,040
Other revenue		22,813	22,400	20,352
Profit on asset disposals		127,521	90,600	92,771
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	2,764	0	2,998
Reversal of other provisions		142,646	0	2,932
		<u>5,416,202</u>	<u>3,041,705</u>	<u>4,798,180</u>
Expenditure from operating activities				
Employee costs		(1,266,922)	(1,487,645)	(1,388,534)
Materials and contracts		(1,163,519)	(569,853)	(983,831)
Utility charges		(200,362)	(230,900)	(196,489)
Depreciation		(1,911,611)	(1,777,500)	(1,869,790)
Finance costs		(1,970)	0	(1,466)
Insurance		(171,606)	(167,880)	(127,600)
Other expenditure		(43,587)	(99,025)	(65,127)
Loss on asset disposals		0	(13,000)	(81,332)
		<u>(4,759,577)</u>	<u>(4,345,803)</u>	<u>(4,714,169)</u>
Non-cash amounts excluded from operating activities	24(a)	1,630,999	1,634,517	1,743,326
Amount attributable to operating activities		<u>2,287,624</u>	<u>330,419</u>	<u>1,827,337</u>
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions		780,930	748,890	797,414
Proceeds from disposal of assets		260,117	452,000	385,360
Proceeds from financial assets at amortised cost - self supporting loans		0	5,000	0
		<u>1,041,047</u>	<u>1,205,890</u>	<u>1,182,774</u>
Outflows from investing activities				
Purchase of property, plant and equipment	7(a)	(755,785)	(2,103,000)	(669,615)
Purchase and construction of infrastructure	8(a)	(1,725,574)	(1,666,000)	(1,633,154)
		<u>(2,481,359)</u>	<u>(3,769,000)</u>	<u>(2,302,769)</u>
Non-cash amounts excluded from investing activities	24(b)	0	(5,000)	5,000
Amount attributable to investing activities		<u>(1,440,312)</u>	<u>(2,568,110)</u>	<u>(1,114,995)</u>
FINANCING ACTIVITIES				
Inflows from financing activities				
Transfers from reserve accounts	25	0	810,586	0
		<u>0</u>	<u>810,586</u>	<u>0</u>
Outflows from financing activities				
Transfers to reserve accounts	25	(146,609)	(288,002)	(129,374)
		<u>(146,609)</u>	<u>(288,002)</u>	<u>(129,374)</u>
Amount attributable to financing activities		<u>(146,609)</u>	<u>522,584</u>	<u>(129,374)</u>
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year	24(c)	1,334,638	1,715,107	751,670
Amount attributable to operating activities		2,287,624	330,419	1,827,337
Amount attributable to investing activities		(1,440,312)	(2,568,110)	(1,114,995)
Amount attributable to financing activities		(146,609)	522,584	(129,374)
Surplus or deficit after imposition of general rates	24(c)	<u>2,035,341</u>	<u>0</u>	<u>1,334,638</u>

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF KOORDA
FOR THE YEAR ENDED 30 JUNE 2023
INDEX OF NOTES TO THE FINANCIAL REPORT

Note 1	Basis of Preparation	9
Note 2	Revenue and Expenses	10
Note 3	Cash and Cash Equivalents	12
Note 4	Other Financial Assets	12
Note 5	Trade and Other Receivables	13
Note 6	Inventories	13
Note 7	Property, Plant and Equipment	14
Note 8	Infrastructure	16
Note 9	Fixed Assets Depreciation	18
Note 10	Trade and Other Payables	20
Note 11	Other Liabilities	21
Note 12	Employee Related Provisions	22
Note 13	Other Provisions	23
Note 14	Revaluation Surplus	24
Note 15	Restrictions Over Financial Assets	25
Note 16	Undrawn Borrowing Facilities and Credit Standby Arrangements	25
Note 17	Contingent Liabilities	26
Note 18	Capital Commitments	26
Note 19	Related Party Transactions	27
Note 20	Joint Arrangements	29
Note 21	Events Occurring After the End of the Reporting Period	30
Note 22	Other Significant Accounting Policies	31
Information required by legislation		
Note 23	Rating Information	32
Note 24	Determination of Surplus or Deficit	33
Note 25	Reserve accounts	34

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

1. BASIS OF PREPARATION

The financial report of the Shire of Koorda which is a Class 4 local government, comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations. The class 4 designation for the Shire of Koorda is in accordance with the Local Government (Constitution) Regulations 1998.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995*, to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied except for disclosure requirements of:

- AASB 7 *Financial Instruments* Disclosures
- AASB 16 *Leases* paragraph 58
- AASB 101 *Presentation of Financial Statements* paragraph 61
- AASB 107 *Statement of Cash Flows* paragraphs 43 and 45
- AASB 116 *Property, Plant and Equipment* paragraph 79
- AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* paragraph 85

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 *Leases* which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

No monies were held in the Trust Fund during the year.

Judgements and estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, and infrastructure.
- estimation of fair value of provisions
- impairment of financial assets
- estimation of fair values of land and buildings, and infrastructure.
- estimation of fair value of provisions

Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-3 *Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments*
- AASB 2020-6 *Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current - Deferral of Effective Date*
- AASB 2021-7a *Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [general editorials]*
- AASB 2022-3 *Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-Profit Entities accompanying AASB 15 Revenue from Contracts with Customers*

These amendments have no material impact on the current annual financial report

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 *Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- AASB 2020-1 *Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current*
- AASB 2021-2 *Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates*
This standard will result in a terminology change for significant accounting policies
- AASB 2021-7c *Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- AASB 2022-5 *Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback*
- AASB 2022-6 *Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants*
- AASB 2022-7 *Editorial Corrections to Australian Accounting Standards and Repeal of Superseded and Redundant Standards*
- AASB 2022-10 *Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*

The amendment may result in changes to the fair value of non-financial assets. The impact is yet to be quantified.

Except as described above these amendments are not expected to have any material impact on the financial report on initial application.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Rates - general rates	General rates	Over time	Payment dates adopted by council during the year	None	When rates notice is issued
Grants, subsidies and contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and charges - licences, registrations, approvals	Building, planning, development and animal management.	Single point in time	Full payment prior to issue	None	On payment of the licence, registration or approval
Other revenue - private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.

Revenue Recognition

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2023

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	1,178,085	0	1,178,085
Grants, subsidies and contributions	43,245	0	0	3,125,362	3,168,607
Fees and charges	598,210	0	19,302	2,013	619,525
Interest revenue	0	0	7,632	146,609	154,241
Other revenue	21,086	0	0	1,727	22,813
Capital grants, subsidies and contributions	0	764,408	0	16,522	780,930
Total	662,541	764,408	1,205,019	3,292,233	5,924,201

For the year ended 30 June 2022

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	1,138,527	6,643	1,145,170
Grants, subsidies and contributions	230,302	0	0	2,746,154	2,976,456
Fees and charges	387,246	0	15,550	130,665	533,461
Interest revenue	0	0	6,000	18,040	24,040
Other revenue	2,648	0	12,622	5,082	20,352
Capital grants, subsidies and contributions	0	797,414	0	0	797,414
Total	620,196	797,414	1,172,699	2,906,584	5,496,893

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)	Note	2023 Actual \$	2022 Actual \$
Other revenue			
Commissions		14,086	12,622
Reimbursements		8,727	7,730
		22,813	23,284
Interest revenue			
Interest on reserve account funds		146,609	18,040
Other interest revenue	23(a)	7,632	6,000
		154,241	24,040
(b) Expenses			
Auditors remuneration			
- Audit of the Annual Financial Report		29,600	33,400
- Other services – grant acquittals		3,000	0
		32,600	33,400
Employee Costs			
Employee benefit costs		1,157,492	1,314,209
Other employee costs		109,430	74,325
		1,266,922	1,388,534
Finance costs			
Provisions: unwinding of discount	13	1,970	1,466
		1,970	1,466
Other expenditure			
Council member costs	19(a)	40,049	38,644
Sundry expenses		3,538	26,483
		43,587	65,127

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

3. CASH AND CASH EQUIVALENTS

Note	2023	2022
	\$	\$
Cash at bank and on hand	2,785,894	1,433,866
Total cash and cash equivalents	2,785,894	1,433,866
Held as		
- Unrestricted cash and cash equivalents	2,362,709	1,417,721
- Restricted cash and cash equivalents	423,185	16,145
15	<u>2,785,894</u>	<u>1,433,866</u>

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement and for which no liability has been recognised.

4. OTHER FINANCIAL ASSETS

(a) Current assets	2023	2022
	\$	\$
Financial assets at amortised cost	6,024,334	5,877,725
	<u>6,024,334</u>	<u>5,877,725</u>
Other financial assets at amortised cost		
Term deposits	6,024,334	5,877,725
	<u>6,024,334</u>	<u>5,877,725</u>
Held as		
- Restricted other financial assets at amortised cost	6,024,334	5,877,725
15	<u>6,024,334</u>	<u>5,877,725</u>
(b) Non-current assets		
Financial assets at fair value through profit or loss	61,117	58,353
	<u>61,117</u>	<u>58,353</u>
Financial assets at fair value through profit or loss		
Units in Local Government House Trust - opening balance	58,353	55,355
Movement attributable to fair value increment	2,764	2,998
Units in Local Government House Trust - closing balance	<u>61,117</u>	<u>58,353</u>

Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Local Government House Trust at balance date as compiled by WA Local Government Association.

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 22 (i)) due to the observable market rates).

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit or loss

The Shire has elected to classify the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

5. TRADE AND OTHER RECEIVABLES

Current

Rates and statutory receivables
 Trade receivables
 Other receivables
 GST receivable

Non-current

Rates and statutory receivables

	2023	2022
	\$	\$
	88,681	68,852
	12,155	15,561
	0	5,000
	66,264	2,915
	<u>167,100</u>	<u>92,328</u>
	15,156	18,207
	<u>15,156</u>	<u>18,207</u>

SIGNIFICANT ACCOUNTING POLICIES

Rates and statutory receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

Trade receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations or for the construction of recognisable non financial assets as part of the ordinary course of business.

Other receivables

Other receivables are amounts receivable from contractual arrangements with third parties other than contracts with customers and amounts received as grants for the construction of recognisable non financial assets.

Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

6. INVENTORIES

Current

Fuel and materials

	2023	2022
	\$	\$
	23,568	27,851
	<u>23,568</u>	<u>27,851</u>
	27,851	10,992
	(153,931)	(147,162)
	149,648	164,021
	<u>23,568</u>	<u>27,851</u>

The following movements in inventories occurred during the year:

Balance at beginning of year

Inventories expensed during the year

Additions to inventory

Balance at end of year

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

7. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - specialised	Total land and buildings	Furniture and equipment	Plant and equipment	Total property, plant and equipment
	\$	\$		\$	\$	\$
Balance at 1 July 2021	520,300	10,899,642	11,419,942	162,218	2,427,675	14,009,835
Additions	0	148,671	148,671	28,954	491,990	669,615
Disposals	(7,000)	(91,869)	(98,869)	0	(275,052)	(373,921)
Depreciation	0	(198,353)	(198,353)	(28,796)	(419,674)	(646,823)
Balance at 30 June 2022	513,300	10,758,091	11,271,391	162,376	2,224,939	13,658,706
Comprises:						
Gross balance amount at 30 June 2022	513,300	10,955,313	11,468,613	328,348	3,983,172	15,780,133
Accumulated depreciation at 30 June 2022	0	(197,222)	(197,222)	(165,972)	(1,758,233)	(2,121,427)
Balance at 30 June 2022	513,300	10,758,091	11,271,391	162,376	2,224,939	13,658,706
Additions	0	109,969	109,969	0	645,816	755,785
Disposals	(6,000)	0	(6,000)	0	(126,596)	(132,596)
Depreciation	0	(202,036)	(202,036)	(30,868)	(408,880)	(641,784)
Balance at 30 June 2023	507,300	10,666,024	11,173,324	131,508	2,335,279	13,640,111
Comprises:						
Gross balance amount at 30 June 2023	507,300	11,065,282	11,572,582	328,348	4,362,940	16,263,870
Accumulated depreciation at 30 June 2023	0	(399,258)	(399,258)	(196,840)	(2,027,661)	(2,623,759)
Balance at 30 June 2023	507,300	10,666,024	11,173,324	131,508	2,335,279	13,640,111

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

7. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Land and buildings					
Land	2	Market approach using recent observable market data for similar properties/income approach using discounted cashflow methodology	Independent registered valuer	June 2021	Price per hectare/market borrowing rate
Buildings - specialised	3	Cost approach using current replacement cost	Independent registered valuer	June 2021	Construction costs and current condition, residual values and remaining useful life assessments inputs
<p>Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.</p> <p>During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.</p>					
(ii) Cost					
Furniture and equipment		N/A	At cost	N/A	N/A
Plant and equipment		N/A	At cost	N/A	N/A

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

8. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - other	Infrastructure - landfill	Total Infrastructure
	\$	\$	\$	\$
Balance at 1 July 2021	73,862,166	2,244,745	695,479	76,802,390
Additions	1,562,911	70,243	0	1,633,154
Depreciation	(991,448)	(185,154)	(46,365)	(1,222,967)
Balance at 30 June 2022	74,433,629	2,129,834	649,114	77,212,577
Comprises:				
Gross balance at 30 June 2022	78,244,329	3,009,135	695,479	81,948,943
Accumulated depreciation at 30 June 2022	(3,810,700)	(879,301)	(46,365)	(4,736,366)
Balance at 30 June 2022	74,433,629	2,129,834	649,114	77,212,577
Additions	1,725,574	0	0	1,725,574
Revaluation increments / (decrements) transferred to revaluation surplus	8,937,219	6,023,293	16,718	14,977,230
Depreciation	(1,032,485)	(190,977)	(46,365)	(1,269,827)
Balance at 30 June 2023	84,063,937	7,962,150	619,467	92,645,554
Comprises:				
Gross balance at 30 June 2023	84,063,937	7,962,150	619,467	92,645,554
Balance at 30 June 2023	84,063,937	7,962,150	619,467	92,645,554

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

8. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Infrastructure - roads	3	Cost approach using current replacement cost	Management valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Infrastructure - other	3	Cost approach using current replacement cost	Management valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Infrastructure - landfill	3	Cost approach using depreciated discounted cash flow methodology	Management valuation	June 2023	Discounted future construction cost estimates based on inflated current costs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

9. FIXED ASSETS

(a) Depreciation

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings - specialised	25 to 100 years
Furniture and equipment	4 to 10 years
Plant and equipment	4 to 7 years
Infrastructure - roads	25 to 60 years
Infrastructure - other	5 to 50 years
Infrastructure - landfill	15 years

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

9. FIXED ASSETS (Continued)

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value (as indicated), less any accumulated depreciation and impairment losses.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost, the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next revaluation date consistent with *Financial Management Regulation 17A(4)*.

Revaluation

The fair value of land, buildings and infrastructure is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

At the end of each period, the carrying amount for each asset class is reviewed and, where appropriate, the fair value is updated to reflect current market conditions consistent with *Financial Management Regulation 17A(2)* which requires land, buildings infrastructure and vested improvements to be shown at fair value.

Revaluation (continued)

For land, buildings and infrastructure increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following way:

- (i) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Impairment

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income in the period in which they arise.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

10. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Prepaid rates
Accrued payroll liabilities
PAYG liabilities
Bonds and deposits held

	2023	2022
	\$	\$
	288,255	53,123
	40,325	16,963
	59,666	55,423
	21,346	23,754
	10,205	9,694
	419,797	158,957

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial liabilities) are derecognised where the related profit or loss.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these amounts of trade and other payables are occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

11. OTHER LIABILITIES

Current

Contract liabilities
Capital grant/contributions liabilities

Reconciliation of changes in contract liabilities

Opening balance
Revenue from contracts with customers included as a contract liability at the start of the period

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

Reconciliation of changes in capital grant/contribution liabilities

Opening balance
Additions
Revenue from capital grant/contributions held as a liability at the start of the period

	2023	2022
	\$	\$
Contract liabilities	0	16,145
Capital grant/contributions liabilities	423,185	0
	423,185	16,145
Opening balance	16,145	16,145
Revenue from contracts with customers included as a contract liability at the start of the period	(16,145)	0
	0	16,145
Opening balance	0	0
Additions	423,185	0
Revenue from capital grant/contributions held as a liability at the start of the period	0	0
	423,185	0

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

Fair values for non-current capital grant/contribution liabilities, not expected to be extinguished within 12 months, are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 22(i)) due to the unobservable inputs, including own credit risk.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

12. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

Current provisions

Employee benefit provisions

Annual leave

Long service leave

Total current employee related provisions

Non-current provisions

Employee benefit provisions

Long service leave

Total non-current employee related provisions

Total employee related provisions

	2023	2022
	\$	\$
	169,690	137,668
	134,652	107,724
	304,342	245,392
	37,645	55,363
	37,645	55,363
	341,987	300,755

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

13. OTHER PROVISIONS

	Make good provisions	Total
	\$	\$
Opening balance at 1 July 2022		
Non-current provisions	694,013	694,013
	<u>694,013</u>	<u>694,013</u>
Unused amounts reversed	(142,646)	(142,646)
Charged to profit or loss		
- unwinding of discount	1,970	1,970
Balance at 30 June 2023	<u>553,337</u>	<u>553,337</u>
Comprises		
Non-current	553,337	553,337
	<u>553,337</u>	<u>553,337</u>

Other provisions

Amounts which are expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on factors beyond the control of the local government.

Make good provisions

Unused amounts of the make good provisions were reversed due to the movement in the net present value of the non-current provision.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

14. REVALUATION SURPLUS

	2023 Opening Balance	Total Movement on Revaluation	2023 Closing Balance	2022 Opening Balance	2022 Closing Balance
	\$	\$	\$	\$	\$
Revaluation surplus - Land - freehold land	915,782	0	915,782	915,782	915,782
Revaluation surplus - Buildings - specialised	5,835,459	0	5,835,459	5,835,459	5,835,459
Revaluation surplus - Plant and equipment	603,573	0	603,573	603,573	603,573
Revaluation surplus - Infrastructure - roads	29,800,929	8,937,219	38,738,148	29,800,929	29,800,929
Revaluation surplus - Infrastructure - other	2,115,665	6,023,293	8,138,958	2,115,665	2,115,665
Revaluation surplus - Infrastructure - landfill	0	16,718	16,718		0
	39,271,408	14,977,230	54,248,638	39,271,408	39,271,408

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

15. RESTRICTIONS OVER FINANCIAL ASSETS

	Note	2023 Actual \$	2022 Actual \$
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents	3	423,185	16,145
- Financial assets at amortised cost	4	6,024,334	5,877,725
		6,447,519	5,893,870
The restricted financial assets are a result of the following specific purposes to which the assets may be used:			
Restricted reserve accounts	25	6,024,334	5,877,725
Contract liabilities	11	0	16,145
Capital grant liabilities	11	423,185	0
Total restricted financial assets		6,447,519	5,893,870
16. UNDRAWN BORROWING FACILITIES AND CREDIT STANDBY ARRANGEMENTS			
Credit card limit		15,000	15,000
Total amount of credit unused		15,000	15,000

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

17. CONTINGENT LIABILITIES

Under the *Contaminated Sites Act 2003*, the Shire is required to report known and suspected contaminated sites to the Department of Water and Environmental Regulation (DWER). In accordance with the Act, DWER classifies these sites on the basis of risk to human health, the environment and environmental values. Where sites are classified as 'contaminated - remediation required' or 'possibly contaminated - investigation required', the Shire may have a liability in respect of investigation or remediation expenses.

Department of Water and Environmental Regulation has classified Ninghan Location 4187, Mollerin 6475 as 'possibly contaminated - investigation required'. Until the Shire conducts an investigation, it is not possible to estimate the potential financial effect or to identify the uncertainties relating to the amount or timing of any outflows.

To ensure Department of Water and Environment Regulation (DWER) contaminated site investigation requirements are met, the Shire intends to seek quotes from suitably qualified environmental consultants to carry out a site investigation and provide a report detailing their findings a report detailing their findings and, if necessary detail any, recommended remediation works.

18. CAPITAL COMMITMENTS

	2023	2022
	\$	\$
Contracted for:		
- plant & equipment purchases	294,271	0
	294,271	0
Payable:		
- not later than one year	294,271	0

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

19. RELATED PARTY TRANSACTIONS

(a) Elected Member Remuneration

Fees, expenses and allowances to be paid or reimbursed to elected council members.

Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
President's annual allowance	7,500	7,500	7,500
President's meeting attendance fees	4,500	4,500	4,500
President's annual allowance for ICT expenses	900	900	900
President's travel and accommodation expenses	1,532	600	600
	14,432	13,500	13,500
Deputy President's annual allowance	1,725	1,650	1,650
Deputy President's meeting attendance fees	3,650	3,600	3,600
Deputy President's annual allowance for ICT expenses	900	900	900
	6,275	6,150	6,150
All other council member's meeting attendance fees	14,600	14,400	14,400
All other council member's annual allowance for ICT expenses	3,600	3,600	3,600
All other council member's travel and accommodation expenses	1,142	994	994
	19,342	18,994	18,994
19(b)	40,049	38,644	38,644

(b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

Short-term employee benefits	318,477	331,458
Post-employment benefits	70,340	68,498
Employee - other long-term benefits	44,943	43,337
Council member costs	40,049	38,644
19(a)	473,809	481,937

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

19. RELATED PARTY TRANSACTIONS

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2023 Actual	2022 Actual
	\$	\$
Sale of goods and services	5,654	5,580
Purchase of goods and services	79,592	123,465

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel and are detailed in Notes 19(a) and 19(b)

ii. Other Related Parties

An entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

iii. Entities subject to significant influence by the Shire

There were no such entities requiring disclosure during the current or previous year.

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

20. JOINT ARRANGEMENTS

Share of joint operations

The Shire of Koorda has 3 separate joint agreements with the Department of Communities for the provision of housing at 38, 46 and 49 Smith Street, Koorda.

For accounting purposes, these joint arrangements constitutes joint operations. The assets are land and 9 housing units. The ownership of the assets is determined by agreements which includes the percentage of each parties equitable interest. The assets are included in the Land and Buildings as follows:

	2023 Actual	2022 Actual
	\$	\$
Non-Current Assets		
Land and Buildings		
Land - Lot 550 Smith Street @ 100%	19,000	19,000
38 Smith Street Koorda x 3 (A, B & C) @ 12.12%	22,233	25,452
Land - Lot 291 Smith Street @ 100%	7,000	7,000
46 Smith Street Koorda x 3 (1, 2 & 3) @ 15.35%	58,033	64,470
Land - Lot 13 Smith Street @ 100%	7,000	7,000
49 Smith Street Koorda x 3 (1, 2 & 3) @ 39.70%	137,402	142,920
Total assets	250,668	265,842

The Shire of Koorda manages the property and tenancy under the joint operation.

Statement of Comprehensive Income

Fees and charges	48,799	46,284
Depreciation	(15,174)	(16,533)
Employee costs	(3,686)	(5,483)
Insurance	(3,930)	(3,566)
Materials and contracts	(20,896)	(23,713)
Utilities	(7,922)	(6,900)
Profit/(loss) for the period	(2,809)	(9,911)
Other comprehensive income	0	0
Total comprehensive income for the period	(2,809)	(9,911)

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

21. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

There were no events occurring after the balance date that have a significant effect on the annual financial statements.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

22. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

23. RATING INFORMATION

(a) General Rates

RATE TYPE		Rate in	Number of Properties	2022/23 Actual Rateable Value*	2022/23 Actual Rate Revenue	2022/23 Actual Interim Rates	2022/23 Actual Total Revenue	2022/23 Budget Rate Revenue	2022/23 Budget Interim Rate	2022/23 Budget Total Revenue	2021/22 Actual Total Revenue
Rate Description	Basis of valuation	\$		\$	\$	\$	\$	\$	\$	\$	\$
General rate	Gross rental valuation	0.11870	135	959,024	113,836	0	113,836	113,836	0	113,836	111,535
General rate	Unimproved valuation	0.01501	218	71,480,000	1,073,201	1,086	1,074,287	1,073,201	0	1,073,201	1,049,145
Total general rates			353	72,439,024	1,187,037	1,086	1,188,123	1,187,037	0	1,187,037	1,160,680
Minimum Payment											
		\$									
General rate	Gross rental valuation	410	28	29,070	11,480	293	11,773	11,480	0	11,480	10,800
General rate	Unimproved valuation	410	31	365,471	12,710	590	13,300	12,300	0	12,300	9,600
Total minimum payments			59	394,541	24,190	883	25,073	23,780	0	23,780	20,400
Total general rates and minimum payments			412	72,833,565	1,211,227	1,969	1,213,196	1,210,817	0	1,210,817	1,181,080
Ex-gratia Rates											
General rate	Unimproved valuation				8,461		8,461	8,461	0	8,461	6,643
Total amount raised from rates (excluding general rates)			0	0	8,461	0	8,461	8,461	0	8,461	6,643
Discounts							(43,572)			(45,000)	(42,553)
Total Rates							1,178,085			1,174,278	1,145,170
Rate overdue interest	Note 2(a)						7,632			6,000	6,000

The rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

*Rateable Value at time of raising of rate.

SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023

24. DETERMINATION OF SURPLUS OR DEFICIT

		2022/23	2022/23	2021/22
	Note	2022/23 (30 June 2023 Carried Forward) \$	Budget (30 June 2023 Carried Forward) \$	(30 June 2022 Carried Forward) \$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments to operating activities				
Less: Profit on asset disposals		(127,521)	(90,600)	(92,771)
Less: Movement in liabilities associated with restricted cash		5,016	522	627
Less: Fair value adjustments to financial assets at fair value through profit or loss		(2,764)	0	(2,998)
Add: Loss on disposal of assets		0	13,000	81,332
Add: Depreciation		1,911,611	1,777,500	1,869,790
Less: Reversal of other provisions		(142,646)	0	(2,932)
Non-cash movements in non-current assets and liabilities:				
Pensioner deferred rates		3,051	0	(2,251)
Employee benefit provisions		(17,718)	0	16,924
Other provisions		1,970	0	40,366
Capital grant liabilities		0	(65,905)	(164,761)
Non-cash amounts excluded from operating activities		1,630,999	1,634,517	1,743,326
(b) Non-cash amounts excluded from investing activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments to investing activities				
Movement in non current loan receivable		0	(5,000)	5,000
Non-cash amounts excluded from investing activities		0	(5,000)	5,000
(c) Surplus or deficit after imposition of general rates				
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserve accounts	25	(6,024,334)	(5,346,747)	(5,877,725)
Add: Current liabilities not expected to be cleared at end of year				
- Employee benefit provisions		206,103	201,317	201,087
Total adjustments to net current assets		(5,818,231)	(5,145,430)	(5,676,638)
Net current assets used in the Statement of Financial Activity				
Total current assets		9,000,896	5,611,507	7,431,770
Less: Total current liabilities		(1,147,324)	(466,077)	(420,494)
Less: Total adjustments to net current assets		(5,818,231)	(5,145,430)	(5,676,638)
Surplus or deficit after imposition of general rates		2,035,341	0	1,334,638

**SHIRE OF KOORDA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2023**

25. RESERVE ACCOUNTS

	2023 Actual Opening Balance	2023 Actual Transfer to	2023 Actual Transfer (from)	2023 Actual Closing Balance	2023 Budget Opening Balance	2023 Budget Transfer to	2023 Budget Transfer (from)	2023 Budget Closing Balance	2022 Actual Opening Balance	2022 Actual Transfer to	2022 Actual Transfer (from)	2022 Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by council												
(a) Leave reserve	201,087	5,016	0	206,103	200,795	84,102	0	284,897	200,048	1,039	0	201,087
(b) Plant reserve	873,267	21,782	0	895,049	872,055	46,586	(445,000)	473,641	829,437	43,830	0	873,267
(c) Road reserve	707,677	17,652	0	725,329	706,649	41,837	0	748,486	704,021	3,656	0	707,677
(d) Council Building reserve	842,671	21,019	0	863,690	841,446	2,188	(115,000)	728,634	838,317	4,354	0	842,671
(e) TV reserve	31,982	798	0	32,780	31,936	83	0	32,019	31,817	165	0	31,982
(f) Recreation reserve	1,271,844	31,724	0	1,303,568	1,269,997	3,302	(250,586)	1,022,713	1,265,274	6,570	0	1,271,844
(g) Medical Practitioners reserve	299,029	7,459	0	306,488	298,595	776	0	299,371	297,484	1,545	0	299,029
(h) IT and Administration reserve	386,311	9,636	0	395,947	385,750	1,003	0	386,753	384,315	1,996	0	386,311
(i) Sewerage reserve	1,024,632	25,557	0	1,050,189	1,023,231	62,504	0	1,085,735	959,649	64,983	0	1,024,632
(j) Community Bus reserve	62,927	1,569	0	64,496	62,835	163	0	62,998	62,601	326	0	62,927
(k) NRM reserve	22,105	551	0	22,656	22,073	58	0	22,131	21,991	114	0	22,105
(l) Waste Management reserve	154,193	3,846	0	158,039	153,969	45,400	0	199,369	153,397	796	0	154,193
	5,877,725	146,609	0	6,024,334	5,869,331	288,002	(810,586)	5,346,747	5,748,351	129,374	0	5,877,725

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of reserve account	Purpose of the reserve account
Restricted by council	
(a) Leave reserve	To be used to fund annual, long serve, accrued holiday and sick leave requirements.
(b) Plant reserve	To be used to ensure plant purchases are funded from funds set aside and the use of those funds determined by a ten year Forward Plan, which is reviewed annually.
(c) Road reserve	To be used to assist future road works difficult to fund on an annual basis including acts of nature.
(d) Council Building reserve	To be used to fund the major asset category the Shire owns, and allow some management of the various building requirements.
(e) TV reserve	To be used to fund future upgrading or extension of receiver/transmission facility.
(f) Recreation reserve	To be used to fund future upgrading, renovations and general requirements.
(g) Medical Practitioners reserve	To be used to fund future costs of attracting and retaining a qualified medical practitioner within the District/Region.
(h) IT and Administration reserve	To be used to fund future technology that will require future updating.
(i) Sewerage reserve	To be used to fund upgrading and replacement of the town sewerage treatment plant.
(j) Community Bus reserve	To be used to fund the change over of costs of the community bus.
(k) NRM reserve	To be used to fund the future retention of the Natural Resource Management (NRM) officer.
(l) Waste Management reserve	To be used to fund future refuse development.



Auditor General

INDEPENDENT AUDITOR'S REPORT 2023 Shire of Koorda

To the Council of the Shire of Koorda

Opinion

I have audited the financial report of the Shire of Koorda (Shire) which comprises:

- the Statement of Financial Position as at 30 June 2023, and the Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and Statement of Financial Activity for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2023 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2023, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality management relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Koorda for the year ended 30 June 2023 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.

Jordan Langford-Smith
Senior Director Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
13 December 2023